# Sustainability Performance Index 2024

Sustaining energy and water for life





## 2024 Algonquin<sup>1</sup> sustainability performance index<sup>2</sup> — summary

Environment		2024
Greenhouse Gas (GHG) emissions (Mt CO <sub>2</sub> e) <sup>3</sup>	Scope 1	1,883,937
	Scope 2	76,776
	Intensity (Mt CO₂e/\$USD revenue)	0.0008
Energy consumption intensity	Power generation assets (MWh consumed/MWh generated)	1.29
	Algonquin/Liberty (MWh consumed/\$USD revenue)	0.0041
	Regulated business (MWh consumed/Active customer connections)	7.78
Water measurement (thousand m³)	Water provided	150,459
	Water sourced	203,354
	Water discharge	75,707
Social		2024
Total number of employees		3,544
Female representation	Board	33.0%
	Executive Team	40.0%
	Leadership roles (Senior Manager and above) — Canada and U.S. only	34.8%
	Workforce – Canada and U.S. only	33.5%
Health & safety	Employee fatalities from work — related injury	0
	Lost Time Injury Rate (LTIFR)	0.06
	Recordable Injury Rate (RIR) — Canada and U.S. only	0.71
Electricity grid reliability — U.S. and Bermuda	System Average Interruption Duration Index (SAIDI) (minutes)	565.38
	System Average Interruption Frequency Index (SAIFI) (rate)	1.77
Governance		2024
Incidents of corruption		0
Legal actions for anti-competitive behaviour, anti-tru	ıst, and monopoly practices	1
Violations involving rights of Indigenous peoples		0
Substantiated complaints received concerning breaches of customer privacy — U.S. only		0

On January 9, 2025, Algonquin Power & Utilities Corp. ("AQN" or "Algonquin") announced that it completed the sale of its non-regulated renewable energy business, excluding its hydro fleet. The 2024 data has been collected to reflect AQN's transition to a pure-play utility. The data presented only includes information from our regulated business and Hydro Group, unless otherwise specified.

<sup>2</sup> Unless otherwise noted, annual data herein is presented for the fiscal year beginning on January 1 and ending on December 31 of the specified year, and data reflecting a specific point in time is given as at December 31 of the specified year. Unless otherwise noted, all relevant metrics include our regulated and Hydro Group in North America, water business at Suralis in Chile and electric business at BELCO in Bermuda's ReGen operations are not included in the index). Unless otherwise noted, all relevant metrics are provided for operationally-controlled assets only, and data is provided on a 100% basis for each such asset.

<sup>3</sup> Emissions are for the regulated business and the Hydro Group. Greenhouse gases included in calculations: CO<sub>2</sub>, CH<sub>4</sub>, N<sub>2</sub>O, and SF<sub>6</sub>. Global Warming Potentials (100-year time horizon) published in the Intergovernmental Panel on Climate Change (IPCC) Fifth Assessment Report are used in the emissions calculation. All emission figures are in metric tons CO<sub>2</sub>e (Mt CO<sub>2</sub>e). See footnotes 26-43 for details about organizational and operational boundaries and emission quantification methodology.

# 2024 Algonquin sustainability performance index — operational metrics

Total customer connections <sup>4</sup>		2024
Electricity		310,000
Natural gas		378,000
Water and wastewater		577,000
	Total	1,265,000
Energy delivered to our customers — Regulated		
Electricity (retail) (GWh)	Total electricity (GWh)	6,500
Electricity (retail) (PJ)	Total electricity (PJ)	23.4
Natural gas (PJ)		42.3
	Total (PJ)	65.7
Water and wastewater services provided to our customers  Water provided (thousand m³)		150,459
Wastewater treated (thousand m³)		14,067
Electricity generation capacity (MW) <sup>5</sup> — Regulated		
Natural gas <sup>6</sup>		1,370
Heavy fuel oil		140
Hydroelectric		16
Solar		62
Wind		600
	Total	2,188
	Renewable energy total	678
	Renewable energy portfolio	31%

<sup>4</sup> Includes both active and vacant customer connections.

<sup>5</sup> Based on installed generator nameplate capacity and excludes facilities not operationally controlled.

<sup>6</sup> Includes 100% nameplate capacity of the State Line natural gas facility.

### Operational metrics (continued)

	Electricity generation capacity (MW) — Hydro Group		2024
Natural gas	Hydroelectric		116
Heavy fuel oil	Electricity generated (GWh) — Regulated only		
	Natural gas		3,694
Hydroelectric 53 Solar 114  Fotal 6,754 Renewable energy total 2,527 Renewable energy portfolio 37%  Electricity generation capacity (MW) − Hydro Group  Hydroelectric 516  Customer satisfaction  JD. Pewer CSAT Score? 516  Energy reliability − U.S. and Bermuda  SAID (minutes) <sup>8</sup> 565.38 SAID (minutes) <sup>8</sup> 565.38 SAID (customer Average interruption Duration Index) − inclusive of major events days (minutes) <sup>8</sup> 319.31  Electricity distribution  Length of distribution lines (miles) 13,738  Natural gas distribution  Length of distribution lines (miles) 9,350 Leakage rate in distribution mains	Heavy fuel oil		533
114   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125   125	Wind		2,360
Total 6,754 Renewable energy total 2,527 Renewable energy portfolio 37%  Electricity generation capacity (MW) — Hydro Group Hydroelectric 516  Customer satisfaction U.D. Power CSAT Score 626 Energy reliability — U.S. and Bermuda  SAIDI (minutes) 5 656.38 SAIFI (rate) 565.38 SAIFI (rate) 1,77 CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) 3 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leakage rate in distribution infrastructure (% of gas throughput) 1,20%  Water distribution mains	Hydroelectric		53
Renewable energy total 2,527 Renewable energy portfolio 37%  Electricity generation capacity (MW) — Hydro Group Hydroelectric 516  Customer satisfaction U.D. Power CSAT Score? 626  Energy reliability — U.S. and Bermuda  SAIDI (minutes) <sup>8</sup> 565.38 SAIFI (rate) 516,77  CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) <sup>8</sup> 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leckage rate in distribution infrastructure (% of gas throughput) 1,20%  Water distribution mains	Solar		114
Renewable energy portfolio 37%  Electricity generation capacity (MW) — Hydro Group Hydroelectric 516  Customer satisfaction  JD. Power CSAT Score? 626  Energy reliability — U.S. and Bermuda  SAIDI (minutes)® 565.38  SAIFI (rate) 11.77  CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes)® 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leakage rate in distribution infrastructure (% of gas throughput) 1,20%  Water distribution mains		Total	6,754
Electricity generation capacity (MW) — Hydro Group  Hydroelectric  Customer satisfaction  JD. Power CSAT Score? 626  Energy reliability — U.S. and Bermuda  SAIDI (minutes) <sup>8</sup> SAIFI (rate) CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) <sup>8</sup> Electricity distribution  Length of distribution lines (miles)  Length of distribution lines (miles)  Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains		Renewable energy total	2,527
Hydroelectric  Customer satisfaction  J.D. Power CSAT Score?  Energy reliability — U.S. and Bermuda  SAIDI (minutes) <sup>8</sup> SAIFI (rate)  CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) <sup>8</sup> Electricity distribution  Length of distribution lines (miles)  Natural gas distribution  Length of distribution lines (miles)  Page 13,738  Natural gas distribution lines (miles)  Length of distribution lines (miles)  Length of distribution lines (miles)  1,20%  Water distribution mains		Renewable energy portfolio	37%
Customer satisfaction  J.D. Power CSAT Score?  Energy reliability — U.S. and Bermuda  SAIDI (minutes)®  SAIDI (minutes)®  SAIDI (customer Average Interruption Duration Index) — inclusive of major events days (minutes)®  CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes)®  SELECTRICITY distribution  Length of distribution lines (miles)  Natural gas distribution  Length of distribution lines (miles)  Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains	Electricity generation capacity (MW) — Hydro Group		
Energy reliability — U.S. and Bermuda  SAIDI (minutes)® 565.38  SAIFI (rate) 1.77  CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes)® 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leakage rate in distribution infrastructure (% of gas throughput) 1.20%  Water distribution mains	Hydroelectric		516
Energy reliability — U.S. and Bermuda  SAIDI (minutes)® 565.38  SAIFI (rate) 1.77  CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes)® 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leakage rate in distribution infrastructure (% of gas throughput) 1.20%  Water distribution mains	Customer satisfaction		
SAIDI (minutes) <sup>8</sup> 565.38 SAIDI (minutes) <sup>8</sup> 1.77 CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) <sup>8</sup> 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leakage rate in distribution infrastructure (% of gas throughput) 1.20%  Water distribution mains	J.D. Power CSAT Score <sup>7</sup>		626
SAIDI (minutes) <sup>8</sup> 565.38 SAIDI (minutes) <sup>8</sup> 1.77 CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) <sup>8</sup> 319.31  Electricity distribution Length of distribution lines (miles) 13,738  Natural gas distribution Length of distribution lines (miles) 9,350 Leakage rate in distribution infrastructure (% of gas throughput) 1.20%  Water distribution mains	Energy reliability — U.S. and Bermuda		
CAIDI (Customer Average Interruption Duration Index) — inclusive of major events days (minutes) <sup>8</sup> Electricity distribution Length of distribution lines (miles)  Natural gas distribution Length of distribution lines (miles)  Length of distribution lines (miles)  Length of distribution infrastructure (% of gas throughput)  Mater distribution mains	SAIDI (minutes) <sup>8</sup>		565.38
Electricity distribution Length of distribution lines (miles)  Natural gas distribution Length of distribution lines (miles)  Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains	SAIFI (rate)		1.77
Length of distribution lines (miles)  Natural gas distribution  Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains	CAIDI (Customer Average Interruption Duration Index) — inclusive of ma	ijor events days (minutes) <sup>8</sup>	319.31
Length of distribution lines (miles)  Natural gas distribution  Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains	Electricity distribution		
Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains	Length of distribution lines (miles)		13,738
Length of distribution lines (miles)  Leakage rate in distribution infrastructure (% of gas throughput)  Water distribution mains	Natural gas distribution		
Water distribution mains	Length of distribution lines (miles)		9,350
	Leakage rate in distribution infrastructure (% of gas throughput)		1.20%
Length of water distribution mains (miles) 7,456	Water distribution mains		
	Length of water distribution mains (miles)		7,456

<sup>7</sup> Calculated internally based on J.D. Power CSAT scores for each of Algonquin's individual utilities in the Canada and U.S. Scores are consolidated into an enterprise-wide value based on a customer connection weighting.

<sup>8</sup> The reported values for this year are higher than in previous years due to a revised reporting methodology, providing a more comprehensive view of performance.

# Operational metrics (continued)

Cybersecurity — U.S. only		2024
Substantiated complaints received concerning breaches of cu	ustomer privacy	0
Identified leaks, thefts, or losses of customer data		0
Community engagement		
Operations with local community engagement		100%
Liberty days used — hours volunteered by employees — Canad	da and U.S. only	10,068
Workforce and social indicators		
Health and safety		
Employee work-related injury		
Fatalities from work-related injury		0
Recordable injuries — Canada and U.S. only		20
RIR — Canada and U.S. only		0.71
Work-related injuries	The primary work-related injuries identified for employees in 2024 were strains, sprains, fractures, lacerations, and animal bites/stings.	
High-consequence work-related injuries	An injury where full recovery is not expected for a period of 6 months.	9
Lost time injury rate (LTIFR)		0.06
Near Miss Frequency Rate (NMFR)		4.94
Work-related hazards posing high-consequence injury risk	High-consequence injury risks are identified using the Energy Wheel, which categorizes energy hazards present in our work environment. These hazards include gravity, motion electrical exposure, sound, pressure, temperature, chemical substances, radiation, and	, mechanical forces,
Injury elimination/mitigation strategy	To address high-consequence injuries associated with Mechanical and Gravity High-leading comprehensive strategy has been implemented. This approach includes conducting introducing new tools, revising standard operating procedures, and providing targete for employees. In addition to these measures, work-related hazards and risks are procedured regular observations, inspections, and continuous training for employees engo Employees are also trained on the Energy Wheel, applying the hierarchy of controls, we correct use of personal protective equipment (PPE) and effective risk management provork execution.	safety stand-downs, d technical training actively managed aged in these tasks. hich emphasizes the
Total hours worked (employees)		6,922,916

# Health and safety

Employee work-related ill health

Fatalities from work-related ill health		0
Recordable work-related ill health cases		1
Work-related hazards posing ill health risks	III health risks may arise from exposure to severe temperatures, dehydration, chemical or radiation illnesses, and animal bites, all of which fall within high-energy hazard categories.	n exposure, biological
Injury elimination/mitigation strategy	The high-energy hazard of severe temperatures, which contributed to the ill-health incident during being actively managed through a comprehensive strategy focused on education, training, and have receive training on recognizing the risks associated with extreme temperatures, including the imperhydration, taking regular cool-down breaks, and identifying signs of heat-related illnesses. A safety conducted across the organization to reinforce the importance of managing heat exposure, with take frequent breaks, rehydrate, and allow adequate recovery time before resuming work. If exposimanaged, employees are empowered to initiate a "stop work" action. This approach is further support the hierarchy of controls: eliminating tasks during peak heat conditions when feasible, substitutionally cooler periods, implementing engineering controls such as shaded areas and cooling stations, encontrols through clear protocols, and ensuring access to appropriate PPE. Continuous hazard marthrough regular observation, inspections, targeted training, and lessons learned from incidents, prawareness of high-energy hazards and minimizing exposure across the organization.	nazard control. Employees ortance of maintaining y stand-down was employees instructed to sure cannot be effectively oported by the application ing work schedules to inforcing administrative nagement is reinforced
Employees covered by EHS system	ental, neath, and salety (£113) management system	100%
Employees covered by internally audited EHS s	system	25%
Employee demographics		
By age group — Canada and U.S. on	ly	
Age ranges	< 30 years	12.5%
	30-50 years	56.0%
	> 50 years	31.5%
Average age (years) – Canada and	I U.S. only	
Female employees		44
Male employees		43
All employees		43

2024

Gender and employment cated		Faragle	AF 10/
Employee function by gender	Office	Female	45.1%
		Male	54.9%
	Field	Female	16.9%
		Male	83.2%
mployee level by gender	Senior management <sup>9</sup>	Female	32.1%
		Male	67.9%
	Middle management <sup>10</sup>	Female	34.4%
		Male	65.6%
	All other employees — excluding middle management and above	Female	33.5%
		Male	66.5%
Age and employment categori	es — Canada and U.S. only		
Employee function by age	Office	< 30 years	6.6%
		30-50 years	60.1%
		> 50 years	33.3%
	Field	< 30 years	9.0%
		30-50 years	57.1%
		> 50 years	33.9%
Employee level by gender	Senior management <sup>9</sup>	< 30 years	0.0%
		30-50 years	29.6%
		> 50 years	70.4%
	Middle management <sup>10</sup>	< 30 years	0.0%
		30-50 years	53.1%
		> 50 years	46.9%
	All other employees — excluding middle management and above	< 30 years	13.3%
		30-50 years	56.7%
		> 50 years	30.0%
		•	

<sup>9</sup> Refers to employees in the following job levels; VPs and above.

<sup>10</sup> Refers to employees in the following job levels; Directors and Senior Directors.

Collective bargaining agreement coverage — Canada and U.S. only	2024
Percentage of employees who are salaried	68%
Percentage of employees covered by collective bargaining agreements	32%
Gender and self-identification — Canada and U.S. only	
Women	33.5%
Men	66.5%
Self-identified minorities	14.2%
Self-identified veterans	3.4%
Self-identified employees with disability	0.4%
Female representation — Canada and U.S. only	
All management positions <sup>11</sup>	35.4%
Junior management positions <sup>11</sup>	36.2%
Middle management positions <sup>11</sup>	34.4%
Senior management and above <sup>11</sup>	32.1%
Revenue-generating positions <sup>12</sup>	64.5%
STEM-related positions <sup>13</sup>	29.9%

<sup>11 &</sup>quot;All management positions" refers to managers and above; "junior management positions" refers to managers and senior managers, "middle management positions" refers to directors and senior directors; and "senior management positions" refers to VPs, SVPs and executives (including the CEO).

<sup>12 &</sup>quot;Revenue-generating positions" includes roles within customer experience and engineering/design.

<sup>13 &</sup>quot;STEM-related positions" includes roles within IT, engineering/design and transformation teams.

eadership roles (senior manager and above) — Canada and U.S. only		2024
Women		34.8%
Men		65.2%
Self-identified minorities		11.3%
Executive team <sup>14</sup>		
Members		5
Women		40.0%
Men		60.0%
Self-identified minorities		0.0%
Self-identification of employees working in the U.S.		
Percentage of employees working in the U.S.		66.6%
Share of racial, ethnic, and Indigenous self-identifications	Asian	1.8%
	Black or African American	3.7%
	Hispanic or Latino	7.7%
	Caucasian	75.2%
	Indigenous or Native	1.2%
	Other	10.6%
Employee pay ratios — Canada and U.S. only		
Pay ratio of CEO total compensation to median employee compensation <sup>15</sup>	Canada	44.99
	U.S.	33.78
Total compensation ratio (highest paid to median) by region <sup>16</sup>	Canada	20.03
	U.S.	5.83
Total compensation growth ratio (highest paid to median) by region <sup>16</sup>	Canada	0.13
	U.S.	3.59

<sup>14</sup> Data reflects the composition of the Executive Team as of January 8, 2025, following the completion of the sale of the renewable energy business.

The CEO compensation used in this calculation encompasses Base Salary (BS), Short-Term Incentive Pay (STIP), Long-Term Incentive Pay (LTIP), cash allowance for a business-use vehicle, and compensatory changes (pension) for the reporting year. Median employee compensation includes salaries, wages, bonuses, incentives, benefits, and any other forms of remuneration, where applicable. The calculation considers all employees, including senior executives, but excludes the CEO.

This metric reflects the ratio of the highest-paid employee (excluding the CEO) to the median employee compensation by region. Total employee compensation includes Base Salary (BS), Short-Term Incentive Pay (STIP), Long-Term Incentive Pay (LTIP), and the Burden Rate. AQN's executive team is included under Canadian operations.

Equal pay ratio (female/male) by level	Senior management	1.03
	Middle management	0.98
	All other employees — excluding middle management and above	0.81
Equal pay ratio (female/male) by function	Office	0.83
	Field	0.79
Equal pay ratio (female/male) by region	Canada	0.88
	U.S.	0.80
Employee attraction and retention		
Hiring rates — Canada and U.S. only		
Percentage of open positions filled by internal candidates		24.0%
otal number of employee hires		403
Furnover rates — Canada and U.S. only		
otal employee turnover rate		0.20%
/olunteer employee turnover rate		0.13%
Parental leave — Canada and U.S. only		
Employees entitled to parental leave	Female	1,162
	Male	2,277
Employees that took parental leave	Female	24
	Male	59
imployees that took parental leave and returned	Female	16
	Male	58
eturn to work rate	Female	0.67
	Male	0.98
Parental leave retention rate	Female	0.58
an or real road or occurrence		

#### Employee attraction and retention (continued)

Defined benefit plan — Canada and U.S. on	У		2024
Salary contributed by employee/employer		Employee	DCPP <sup>17</sup> = 1.71% 401(k) = 9.23%
		Employer	DCPP = 5.5% 401(k) = 4.64% Pension = 5.4%
evel of participation in retirement plans			Benefit eligible employees: DCPP = 100% 401(k) = 81% Pension = 100%
Defined benefits plan and other retirement plans:	<ul> <li>Plan's liabilities are met by organiza</li> <li>Separate fund exists to pay for the p</li> <li>Scheme's liabilities are 100% covered</li> </ul>	•	nnually
Employee engagement – Canada, U.S., and	d Bermuda		
Employee engagement score			53%
Employee participation rate			59%
Learning and development			
Training <sup>18</sup> — Canada and U.S. only			
Average training by gender (hours)		Female	8.1
		Male	10.0
Average training by level (hours)		Senior management	6.4
		Middle management	7.2
Average training by job function (hours)		Office	11.0
		- Field	8.4
Average training per employee (hours)			9.3
Average amount spent per employee on training (\$USE	)/employee)		\$276
Amount invested in employee training (\$USD) <sup>19</sup>			\$885,591
Performance reviews			
Percentage of employees who received performance r	eview — Canada and U.S. only <sup>20</sup>		100%

<sup>17</sup> Defined Contribution Pension Plan.

<sup>18</sup> The reduction in reported training figures is attributable to ongoing programming adjustments implemented since mid-2024. These changes include shorter training durations, retirement of certain course offerings, and workforce reductions.

<sup>19</sup> Includes only training-related costs tracked by Talent Development (e.g., licenses, coaching, and LMS), excludes internal labour.

<sup>20</sup> Applies only to non-union employees.

#### Workforce and social indicators (continued)

#### Non-discrimination

Discrimination incidents <sup>21</sup>	2024
Number of incidents of discrimination	0
Number of incidents reviewed by Algonquin	0
Number of incidents no longer subject to action	0

## Governance and policy

#### **Board of directors**<sup>22</sup>

#### **Experience and background**

Average tenure (years)	4.8
Directors with operational experience	6
Directors with governance and risk management experience	8
Directors with senior executive experience	9
Total Boo	ard members 9

#### Demographics

By gender	Female	33%
, •	Male	67%
By age	< 30 years	0%
	30-50 years	33%
	> 50 years	67%

<sup>21</sup> Discrimination Incident Reporting: Covers Canada, U.S., and Bermuda only.

<sup>22</sup> Board Composition: As of December 31, 2024.

#### Governance and policy (continued)

#### Compliance **Indigenous relations** 2024 Violations involving rights of Indigenous peoples<sup>23</sup> 0 **Anti-corruption** Operations assessed for corruption-related risks – government relations, conflicts of interest, and foreign interests<sup>24</sup> 0% Board of directors who received anti-corruption communications and policy training 100% Employees who received anti-corruption communications and policy training<sup>25</sup> 338 Incidents of corruption and actions taken 0 99% Percentage of employees who completed annual Code of Business Conduct and Ethics training - Canada and U.S. only Number of times Ethics Reporting Line was used 24 **Anti-competitive behaviour** Legal actions for anti-competitive behaviour, anti-trust, and monopoly practices

#### Social and economic compliance

Total monetary value of significant fines (\$USD millions)	\$0
Number of non-monetary sanctions	0

<sup>23</sup> Data gathered from AQN's Ethics Reporting Line.

No operations were assessed for corruption-related risks such as government relations, conflicts of interest, or foreign interests during the reporting period. In 2024, a designated compliance role was not assigned at AQN due to the company's transition. Risk assessments are expected to resume in the following year.

<sup>25</sup> Reflects the 2024 training campaign in Chile and the completion of the 2023 training campaign for the remainder of the Company.

#### **Environment**

### Greenhouse gas (GHG) emissions (Mt CO<sub>2</sub>e)<sup>26,27,28,29</sup>

Scope 1 emissions <sup>30</sup>		2024
Electric utilities <sup>31</sup>		1,833,243
Gas utilities <sup>32</sup>		37,287
Water and wastewater utilities <sup>33</sup>		13,342
Hydro Group <sup>34</sup>		65
Divested non-regulated business <sup>35,36</sup>		29,844
	Total Scope 1 — Regulated only	1,883,873
	Total Scope 1 — Regulated and Hydro Group	1,883,937
	Total Scope 1 — Inclusive of divested assets	1,913,781

- Greenhouse gases included in calculations: CO<sub>2</sub>, CH<sub>4</sub>, N<sub>2</sub>O, and SF<sub>6</sub>. Global Warming Potentials (100-year time horizon) published in the IPCC Fifth Assessment Report are used in the emissions calculation. All emission figures are in metric tons CO<sub>2</sub>e (Mt CO<sub>2</sub>e). 2024 Scope 1 and 2 emissions by gas type (for the Regulated business and the Hydro Group): CO<sub>2</sub>: 1,912,910 Mt CO<sub>2</sub>e, CH<sub>4</sub>: 38,293 Mt CO<sub>2</sub>e, N<sub>2</sub>O: 2,605 Mt CO<sub>2</sub>e, and SF<sub>6</sub>: 6,905 Mt CO<sub>2</sub>e.
- 27 GHG emissions quantification and reporting follow the Greenhouse Gas Protocol Corporate Standard (GHG Protocol) and Corporate Value Chain (Scope 3) Account and Reporting Standard. Emission factors for fuel and electricity consumption related emission sources are sourced from best-practice references such as the Canadian National Inventory Report (NIR, published in 2024), USEPA's GHG Emission Factors Hub (published in 2025), IEA's Emissions Factors Database (published in 2023), and UK DEFRA's GHG Conversion Factors (published in 2024). Regarding emission factors for grid electricity, U.S. facilities use 2023 eGRID factors published by USEPA in 2025, Chile facilities use 2021 factors published by IEA in 2023, and Canadian facilities use 2022 factors published in the 2024 NIR. In addition, AQN has unique emission sources that are specific to the type of the utilities. Specifically, for fugitive SF<sub>6</sub> emissions released from electric power systems, emissions are tracked and calculated in general accordance with the methodology outlined in the USEPA 40 CFR 98 Subpart DD (Electrical Transmission and Distribution Equipment Use). Fugitive CH<sub>4</sub> emissions from natural gas distribution mains and services are quantified using a methodology outlined in the USEPA 40 CFR 98 Subpart W (Petroleum and Natural Gas System). As for fugitive CH<sub>4</sub> emissions from wastewater treatment facilities, emissions are quantified using a methodology derived from Volume 5 Chapter 6 of the 2019 Refinement to the 2006 IPCC Guidelines for National Greenhouse Gas Inventories and the Inventory of US Greenhouse Gas Emissions and Sinks (1990-2022). Lastly, emissions associated with electricity loss from the electric distribution systems are quantified using state-level average grid loss factors with data published from the US Energy Information Administration.
- 28 GHG emissions are consolidated through an operational-control approach.
- The year of 2017 was chosen as the base year for AQN's Scope 1 and 2 emissions. This was the year that AQN completed the acquisition of the Empire District Electric Company, which was a significant expansion of AQN's regulated utility and generation footprint in the U.S. A base year for the Scope 3 emissions has not been established, as the company has not yet developed a Scope 3 reduction target. Base year and historical year GHG emissions have been recalculated following AQN's GHG Base Year Recalculation Policy to incorporate the updated emission factors to quantify fugitive methane emissions from AQN's natural gas distribution system in the U.S. and Canada. A baseline recalculation is required when the following conditions are met: the facilities in operation in the reporting year changed from those in the base year in a non-organic way; changes in calculation methods, data monitoring, emissions factors, and other assumptions have taken place; errors have been discovered in calculation methods and assumptions; operational boundaries have been modified in comparison to the base year; and the cumulative effect of expected changes from the base year recalculation exceed 5% of base year emissions. The recalculated total Scope 1 and 2 emissions for the regulated business and the Hydro Group in 2017 are 3,210,968 Mt CO<sub>2</sub>e, and 86,351 Mt CO<sub>2</sub>e, respectively.
- 30 Immaterial sources include fugitive emissions leakage of refrigerants used in buildings, release of CO2 from fire extinguishers, and fugitive methane emissions at Empire's natural gas power generation plants.
- 31 This category includes AQN's regulated power generation facilities and electric utilities in the U.S. and Bermuda. Emissions from the corporate office, including 140 Mt CO<sub>2</sub>e Scope 1 and 60 Mt CO<sub>2</sub>e Scope 2 emissions, are included in this category.
- 32 This category is comprised of AQN's regulated gas distribution utilities in the U.S. and Canada.
- 33 This category is comprised of AQN's regulated water and wastewater utilities in the U.S. and Chile.
- 34 This category is comprised of AQN's non-regulated hydroelectric facilities in Canada.
- This category includes the non-regulated Windsor Locks (WLOC) Thermal Cogeneration Facility sold on March 1, 2024 (See AQN 2024 Annual Information Form, page 13 https://s25.q4cdn.com/253745149/files/doc\_financials/2023/q4/2024-AIF-DSC-Version.pdf), and the non-regulated business (including non-regulated wind, solar, renewable natural gas (RNG), and thermal (i.e. Sanger) facilities) which was sold in January 2025 (See press release: https://investors.algonquinpower.com/news-market-information/news/news-details/2025/Algonquin-Power--Utilities-Corp.-Completes-Sale-of-Renewable-Energy-Business-to-LS-Power/default.aspx). Note that these facilities will be excluded in AON's 2025 GHG inventory. Base year and historical year emissions will be adjusted next year to remove these divested assets.
- 36 These divested facilities were under AQN's operational control for reporting year 2024. Given that AQN's 2024 GHG data consolidation occurred in 2025 after the divestment, 2024 activity data for these divested assets are no longer accessible by AQN. As such, 2024 emissions for these facilities are estimated by pro-rating their 2023 annual emissions with the days that they were under AQN's operational control in 2024.

# Greenhouse gas (GHG) emissions (Mt CO<sub>2</sub>e) (continued)

Scope 2 emissions <sup>37</sup>		2024
Electric utilities		12,627
Gas utilities		1,484
Water and wastewater utilities		62,662
Hydro Group		2
Divested non-regulated business		4,546
	Total Scope 2 - Regulated only	76,774
	Total Scope 2 - Regulated and Hydro Group	76,776
	Total Scope 2 - Inclusive of divested assets	81,322
Scope 1 and Scope 2 emissions and emission intensities	Total Scope 1 and 2 - Regulated only	1,960,646
	Total Scope 1 and 2 - Regulated and Hydro Group	1,960,713
	Total Scope 1 and 2 - Inclusive of divested assets	1,995,103
Total emissions from power generation (Mt CO <sub>2</sub> e) – Regulated and Hydro Group		1,821,063
Emission intensity – power generation (Mt CO <sub>2</sub> e from power generation/MWh power generation) - Regulated and Hydro Group		
Francisco interesity, various (Att CO a MICO various). Page lated and lively of Control		0.2505
Emission intensity – revenue (Mt CO <sub>2</sub> e/\$USD revenue) – Regulated and Hydro Group		0.2505 0.0008

<sup>37</sup> Scope 2 emission figures are location-based. Market-based emissions are equal to location-based emissions because there are no contractual instruments used in the calculation of Scope 2 emissions.

#### Greenhouse gas (GHG) emissions (Mt CO<sub>2</sub>e) (continued)

#### Scope 3 emissions<sup>38,39</sup>

Category 3 – Fuel and energy related activities (not included under Scope 1 and 2)40

Regulated utilities <sup>41</sup>	1,043,801
Hydro Group	16
Divested non-regulated business	6,313
Total Category 3 — Regulated only	1,043,801
Total Category 3 — Regulated and Hydro Group	1,043,817
Total Category 3 — Inclusive of divested assets	1,050,130

Category 11 – Use of sold product <sup>42</sup>		2,128,403
Category 15 – Investments <sup>43</sup>	latan and Plum Point	730,923
	Atlantica Sustainable Infrastructure	806,848
	Total Category 15 — Inclusive of divested assets	1,537,771

## Other emissions (Mt)

#### Other emissions from electricity generation (Mt) – Empire thermal facilities only

NO <sub>x</sub> emissions	371
SO <sub>x</sub> emissions	8.5
Mercury emissions	0.000000
Particulate matter emissions	47.6
Lead emissions	0.00000
Persistent organic pollutants	0.00000
Volatile organic compounds	13.5
Hazardous air pollutants	0.0
Ozone-depleting substances	0.00000

- 38 100% of emissions for Scope 3 Categories 3, 11, and 15 are calculated using actual data, obtained either through AQN's internal tracking system, or from suppliers or other value chain partners.
- 39 Based on AQN's preliminary evaluation, emissions from the other 12 Scope 3 categories collectively contribute to less than 10% of AQN's total Scope 3 emissions. In addition, given that the quantification methodology is not yet fully developed, it is decided that emissions from these 12 categories are not included in the Sustainability Performance Index.
- This category includes emissions from the following subcategories: 1) upstream "well-to-tank" (WTT) and generation emissions of distributed electricity, 2) upstream WTT emissions of distributed gas, 3) upstream WTT emissions of fuels that were consumed by AQN, 4) upstream WTT and generation emissions of grid electricity purchased and consumed by AQN, and 5) transmission & distribution (T&D) loss and WTT of the T&D loss emissions of grid electricity purchased and consumed by AQN. Emissions were calculated by applying appropriate upstream emission factors sourced from various jurisdictions, such as the UK DEFRA and USEPA, to the amount of fuels and electricity that AQN consumed and delivered.
- 41 The "regulated utilities" category is a combination of all of AQN's electric, gas, water, and wastewater utilities.
- 42 This was calculated by applying the natural gas combustion emission factor sourced from USEPA's GHG Emission Factors Hub (published in 2025) to the total amount of natural gas that was delivered to industrial, commercial, and residential customers in the 2024 reporting year.
- 43 Investment emissions were calculated by applying AQN's percentage ownership to a facility's total gross Scope 1 and 2 emissions. The reported emissions include emissions from a 7.52% and 12.0% ownership in the Plum Point and latan coal power plants respectively, and 42.4% ownership interest in Atlantica Sustainable Infrastructure plc. Note that on December 12, 2024, AQN completed the sale of its 42.2% equity interest in Atlantica Sustainable Infrastructure plc ("Atlantica", see press release: https://investors.algonquinpower.com/news-market-information/news/news-details/2024/Algonquin-Power--Utilities-Corp.-Completes-Sale-of-Atlantica-Sustainable-Infrastructure-Stake/default.aspx). Given that AQN's 2024 GHG data consolidation occurred in 2025, Atlantica's 2024 GHG data is no longer accessible by AQN. As such, Atlantica's 2024 emissions are estimated by pro-rating its 2023 annual emissions with the days that AQN held the investment in Atlantica in 2024.

# Energy consumption and generation capacity

Internal energy consumption (MWh)	Regulated and Hydro Group	2024
Non-renewable sources	Gasoline/petrol	31,637
	Diesel	145,966
	Liquefied petroleum gas (LPG)	1,790
	Natural gas	7,978,218
	Fuel oil	1,281,785
Electricity consumption		176,096
	Total internal energy consumption (MWh)	9,615,494
Energy consumption intensity	Power generation assets: MWh consumed/MWh generated — Regulated and Hydro Group	1.29
	Algonquin/Liberty: MWh consumed/\$USD revenue — Regulated and Hydro Group	0.0041
	Regulated business: MWh consumed/Active customer connections — Regulated only	7.78
Generation capacity — Regulated  Non-renewable	Natural gas	1,370
Non-renewable	Natural gas	1,370
	Heavy fuel oil	140
Renewable	Hydroelectric	16
	Solar	62
	Wind	600
	Total generation capacity (MW)	2,188
Non-renewable	Natural gas	63%
	Heavy fuel oil	6%
Renewable	Hydroelectric	1%
	Solar	3%
	Wind	27%
	Total renewable generation capacity (%)	31%
Generation capacity — Hydro Group		
Renewable	Generation capacity (MW)	116

#### Water and effluents — Regulated and Hydro Group

Water sourced		2024
Nater sourced by source type (thousand m³)	Withdrawal from surface water	26,589
	Withdrawal from ground water	169,089
	Withdrawal from third-party water	7,669
	Other source, including recycled water and harvested rainwater	6
	Total water sourced	203,354
Nater sourced from water stressed regions by source type (thousand m³) <sup>44</sup>	Surface water	0
,	Ground water	86,972
	Third-party water	12,073
	Other source	0
Matter discharge 45	Total water sourced from water stressed regions	99,045
· · · · · · · · · · · · · · · · · · ·	Total water sourced from water stressed regions  Surface water	<b>99,045</b> 48,057
<u> </u>		
<u> </u>	Surface water	48,057
· · · · · · · · · · · · · · · · · · ·	Surface water  Ground water	48,057 176
· · · · · · · · · · · · · · · · · · ·	Surface water  Ground water  Ocean and seawater <sup>46</sup>	48,057 176 25,777
Water discharge by source (thousand m³)	Surface water  Ground water  Ocean and seawater <sup>46</sup> Third-party water  Total water discharge	48,057 176 25,777 1,697 <b>75,707</b>
Water discharge by source (thousand m³)	Surface water  Ground water  Ocean and seawater <sup>46</sup> Third-party water  Total water discharge  Surface water	48,057 176 25,777 1,697 <b>75,707</b>
Water discharge by source (thousand m³)	Surface water Ground water Ocean and seawater <sup>46</sup> Third-party water  Total water discharge  Surface water Ground water	48,057 176 25,777 1,697 <b>75,707</b> 4,141 0
Water discharge by source (thousand m³)  Water discharge in water stressed regions by source (thousand m³)	Surface water  Ground water  Ocean and seawater <sup>46</sup> Third-party water  Total water discharge  Surface water	48,057 176 25,777 1,697 <b>75,707</b>

<sup>44</sup> This includes high (baseline water stress level: 40-80%) and extremely high (baseline water stress level: >80%) water stress regions, as determined by the World Resources Institute (WRI) AQUEDUCT Water Risk Atlas; all New York Water data is conservatively included.

<sup>45</sup> Aquifer recharge in Arizona (Goodyear and Gold Canyon) is not included.

<sup>46</sup> Originated from Suralis operations.

# Water and effluents — Regulated and Hydro Group (continued)

Water recharged to aquifers		2024
Nater recharged to aquifers (thousand m³)	Goodyear <sup>47</sup>	3,001
	Gold Canyon	561
	Total water recharged	3,562
Water consumption		
Total water consumption (thousand m³)		23,174
Total water consumption in water stressed regions (thousand m³)		12,409
Waste generation (Mt)		
Waste generated	Hazardous waste <sup>48</sup>	23,824
	Non-hazardous waste	18,874
	Total waste generated	42,697
Waste diverted (Mt)		
Hazardous waste diverted by recovery type — offsite	Recycling	10,951
	Other – recovery (including energy recovery) and composting	N/A
	Total hazardous waste diverted	10,951
Non-hazardous waste diverted by recovery type — offsite	Recycling	3,122
, ,,,,	Other – recovery (including energy recovery) and composting	169
	Total non-hazardous waste diverted	3,291
Waste directed to disposal (Mt)		
Hazardous waste disposed by disposal operation — offsite	Incineration	1
	Landfilling	12,834
	Total hazardous waste disposed	12,835
Non-hazardous waste disposed by disposal operation — offsite	Incineration	142
The state of the s	Landfilling	15,418
	Total non-hazardous waste disposed	15,559

<sup>47</sup> Includes water recharge from the newly commissioned Sarival facility in Arizona.

<sup>48</sup> Includes biosolids generated by the newly commissioned Sarival facility in Arizona.

### **Biodiversity**

Species impact		2024
and developed for pollinators <sup>49</sup>		122
JCN Red List species and national conservation list species with habitats in areas affected by operations	Critically endangered	4
	Endangered	36
	Threatened	22
	Proposed threatened	1
	Near threatened	9
	Vulnerable	25
	Under review	4
	Species of concern	20
Fleet and Compliance	Least concern	14
Fleet and Compliance	Least concern	14
•	Least concern	14 63%
leet	Least concern	
ercentage of vehicle fleet using low emission fuel — U.S. only	Least concern	63%
Fleet Percentage of vehicle fleet using low emission fuel — U.S. only Rectric ports installed for employee vehicles — Canada, U.S., and Bermuda only <sup>50</sup>	Least concern	63% 187
Percentage of vehicle fleet using low emission fuel — U.S. only  Ilectric ports installed for employee vehicles — Canada, U.S., and Bermuda only <sup>50</sup> Percentage of employees with access to electric vehicle charging at office — Canada, U.S., and Bermuda only	Least concern	63% 187
Percentage of vehicle fleet using low emission fuel — U.S. only lectric ports installed for employee vehicles — Canada, U.S., and Bermuda only Percentage of employees with access to electric vehicle charging at office — Canada, U.S., and Bermuda only Compliance with environmental laws and regulations	Least concern	63% 187 68%

<sup>49</sup> Includes sites that AQN does not own but have been seeded and dedicated as areas for pollinator habitat.

<sup>50</sup> Includes all charging ports located on Liberty properties including those also accessible for public use.

# 2024 Algonquin sustainability performance index – country breakdown

#### **Economic value**

Economic value generated and distribute	d (\$USD millions)	Canada	U.S.	Bermuda	Chile	AQN
Economic value generated – revenue		92	2,021	280	99	2,491
Economic value distributed	Operation costs	1	945	150	47	1,143
	Employee wages and benefits	45	259	50	16	371
	Payments to providers of capital	128	528	10	10	676
	Payments to government	4.24	3.19	0.00	0.51	7.94
	Community investment	0.09	1.32	0.00	0.00	1.41
Total economic value retained		-87	284	70	25	292

#### Workforce and social indicators

## **Employee demographics**

By employment contract		Canada	U.S.	Bermuda	Chile	AQN
Permanent employees	Female	202	727	54	86	1,069
	Male	292	1,600	206	333	2,431
Temporary employees	Female	8	21	0	0	29
	Male	3	11	1	0	15
Total Algonquin/Liberty employees	Female	210	748	54	86	1,098
	Male	295	1,611	207	333	2,446
	Total	505	2,359	261	419	3,544

By employment type		Canada	U.S.	Bermuda	Chile	AQN
Full-time employees	Female	207	740	54	86	1,087
	Male	292	1,606	206	333	2,437
Part-time employees	Female	1	7	0	0	8
	Male	0	3	0	0	3
Casual employees	Female	2	1	0	0	3
	Male	3	2	1	0	6

## Workforce and social indicators (continued)

## Employee pay ratio

Ratios of entry level wage to local minimum wage		U.S.	Bermuda	Chile	AQN
Female	1.66	1.71	1.45	1.31	-
Male	2.45	1.91	1.45	1.27	-

## Employee attraction and retention

Employee hires		Canada	U.S.	Bermuda	Chile	AQN
Employees hired by age	< 30 years	13	87	2	27	129
	30-50 years	30	127	7	2	166
	> 50 years	7	38	4	6	55
	Age not available	46	55	-	-	101
Employee turnover by gender	Female	38	138	4	14	194
	Male	58	169	9	21	257

Employee turnover		Canada	U.S.	Bermuda	Chile	AQN
Employee turnover by age	< 30 years	79	51	3	3	136
	30-50 years	100	142	17	29	288
	> 50 years	39	156	21	9	225
Employee turnover by gender	Female	95	144	16	12	267
	Male	123	205	25	29	382

#### Governance and policy

Political spending	Canada	U.S.	Bermuda	Chile	AQN
Amount spent on lobbying (\$USD)	\$0	\$1,002,600	\$0	\$81,289	\$1,083,889
Amount spent on trade associations (\$USD)	\$54,645	\$1,093,878	\$0	\$58,411	\$1,206,934